



## **HUDCO's Human Settlement Management Institute**

### **Two-Week Training Programme for Overseas Professionals on Housing the Urban Poor: Policy, Planning and Implementation- Indian Experience**

**Venue: New Delhi, India**

**Date: December 10-23, 2025**

#### **COURSE RATIONALE**

United Nations Universal Declaration of Human Rights lays special emphasis on the access to decent, affordable housing is fundamental for the health and well-being of people as well as the smooth functioning of economies. At present across the globe, urban populations have increased rapidly, often outstripping available housing. This increasing rate of growth of urban population has led to increasing housing shortage, reducing privacy, and overcrowding in small house, steady growth of slums and unplanned settlements and severe effect on civic services in urban areas. In such situation there is a critical need for adequate, safe, affordable, and sustainable housing. Thus, provision of affordable housing has become one of the major tasks for many developing and under-developed countries. This has further been recognized globally with the adoption of Sustainable Development Goals (SDGs) in 2015 and more recently the New Urban Agenda (NUA) at Habitat III Conference in October 2016 at Quito, Ecuador.

India, over its journey of 75 years after independence, has made significant strides in urban development including in the provision of affordable housing. The Government of India and the State Governments in India have followed multipronged approaches to housing development and the same has evolved over the period of 75 years of independence. Starting with *site and services model*, where along with basic infrastructural facilities like water supply, sanitation, internal roads, drainage, and construction assistance was provided,

followed by *permanent housing model*, which was planned for households who could avail institutional finance. The development planning interventions in provision of affordable housing have since evolved to include emphasis on use of appropriate technology, affordable housing finance and private sector participation through *public-private partnership* (PPP) *models* in mission mode. **Pradhan Mantri Awas Yojana-Urban (PMAY-U)**, which has been recently revised (PMAY 2.0), **a flagship Mission of Government of India**, addresses urban housing shortage among the economic weaker section and low-income households by ensuring a permanent house to all eligible household. This training programme has been specifically designed to draw from the learnings of the Flagship Housing Programme of Government of India (PMAY-U) and the salient features of the recently revised version (PMAY 2.0) of this flagship programme of the Government of India.

## PROPOSED DATES AND LOCATION

The course is proposed to be conducted during December 10-23, 2025 in New Delhi.

## AIM OF THE COURSE

The aim of the programme is to provide the participants the tools and techniques for planning and formulation of housing programme for urban poor with focus on the policy, planning and implementation aspects and also to share the Indian experience of one of the largest housing programmes, the **Flagship Programme in the mission mode- the Pradhan Mantri Awas Yojana-Urban, (PMAY-U)** and the salient features of the recently revised version (PMAY 2.0) of this flagship programme of the Government of India.

## OBJECTIVES OF THE COURSE

The programme provides resources for understanding policy, planning and implementation aspects of a mega housing programme and enables participants to:

- Understand the policy frameworks required for National Housing/ Urban Policy;
- Understand the affordable housing issues, challenges, and delivery strategies to meet the housing needs of all sections of society with a special focus on the economically weaker sections (EWS) and low-income groups (LIG);
- Define affordable housing for their country and its role in the making of affordable, inclusive, liveable cities;

- Analyse various challenges and aspects of affordable housing in their respective country;
- Policy, Planning and Implementation aspects of a mega housing programme;
- Understand various financing options/ models for affordable housing;
- Have an exposure through class-room study as well as the technical visits to project sites to gather a deeper understanding of field level issues and solutions;
- Draw learnings for the Flagship housing programme of the Government of India, i.e. the *Pradhan Mantri Awas Yojana- Urban* (PAMU-U) and the salient features of the recently revised version (PMAY 2.0) of this flagship programme of the Government of India.

## EXPECTED OUTCOMES

By the end of the course, the course participants would be able to:

- Understand various components of affordable housing;
- Understand the concept of affordable housing and understand its relation with other associated aspects like urbanization;
- Develop an understanding of policy measures and innovative practices in the field of affordable housing;
- Use planning tool- *Logical Framework for planning and Implementation* (LogFrame)
- Develop an understanding of various suitable financing options for affordable housing;
- Draw lessons from the Indian experience of the Flagship programme of the Government of India, the *Pradhan Mantri Awas Yojana -Urban* (PMAY-U).

## TARGET GROUPS

This programme has been specifically designed for policy makers, engineers, architects, town planners, urban designers, social scientists, and finance professionals, community development professionals from the developing countries.

Participation of Non-Government Organizations (NGOs) as well as some elected representatives engaged in the housing sector shall strengthen the interaction among managers of urban development with special focus on affordable housing.

## **ELIGIBILITY**

Participants should have at least bachelor's degree or diploma or any other relevant qualification in the mentioned disciplines with at least 3-4 years of relevant experience.

- Age group: 25-55 years
- Language proficiency: Should be proficient In English language.

## **LANGUAGE OF THE COURSE**

The course will be conducted in English.

## **FELLOWSHIPS**

As per Government of India's regulations indicated to the participant by the respective Indian Mission/ Embassy under ITEC.

## **NEW DELHI WEATHER**

The winter season starts around the first week of December and lasts till mid-February. It could be very cold in December. The participants are advised to carry clothes suitable for the weather.

## **COURSE CONTENTS**

The course has been designed to be conducted as a learning workshop where participants will be expected to participate in the discussion through the mutual learning approach. A range of issues related to sustainable and affordable housing, various approaches, policy evolution, challenges, strategies with focus on developing a clear understanding of the key theme of the course, i.e. housing the urban poor. The programme will include guest lectures by domain experts, interactions with the policy makers and senior functionaries of the Government of India, action planning exercises and field visits to the project sites.

The course will have four modules and the themes to be covered are as under:

### **Module-1**

This module would introduce the concept of affordable housing, policy framework, evolution of policies, housing in the context of Sustainable Development Goals (SDGs) and the New Urban Agenda (NUA). This module will also include the following:

- Housing in the context of SDGs and NUA
- Evolution of the housing policies

- Housing typologies- slums, squatters, informal housing, and formal housing
- Sharing of country presentations by participants

## **Module-2**

This module would focus on learning the tool- Logical Framework Analysis for planning and implementation:

- Learning the *Logical Framework Analysis for Plan formulation/ planning and implementation* (LogFrame)
- LogFrame: Stakeholder Analysis
- LogFrame: Problem analysis and problem tree
- LogFrame: Analysis of objectives and analysis of alternatives
- LogFrame: Completing the LogFrame (be able to use the tool for designing affordable housing programmes/projects)

## **Module-3**

This module would focus on the architectural and layout planning aspects and environmentally friendly building technologies:

- Architectural and layout planning aspects
- Environmentally friendly building materials and construction technologies

## **Module-4**

This module would focus on the learnings from the India experience of a Flagship housing programme of the Government of India, i.e. *Pradhan Mantri Awas Yojana-Urban* (PMAY-U).

- Detailed presentation on the various aspects of India experience of a Flagship housing programme of the Government of India, i.e. *Pradhan Mantri Awas Yojana-Urban* (PMAY-U).
- Interactions with the policy makers/ senior functionaries of the Ministry of Housing and Urban Affairs
- Learnings from the Flagship programme mentioned above.
- Technical visit(s) to the project site(s)
- Capstone sessions- Participants to make brief presentation on their learnings from the programme.

**Dialogue sessions, case studies from International & Indian experiences and Site visits**, would be conducted to complement the understanding the ground realities of key themes and would enrich the classroom learning experiences.

### **Course Faculty**

HUDCOs HSMI has a core faculty exclusively for undertaking training, research, documentation, and networking activities. Further, Resource persons would be drawn from HUDCO's in-house professionals, other Development finance Institutions, Indian Institutes of repute with professional expertise in Policy framing, partnership negotiations, senior professionals having domain experience in planning, design, implementation and operation and maintenance of city-mobility systems , Community development experts etc. as well as from premier institutes of higher learning, eminent sector experts, government functionaries and researchers also act as resource persons in various activities. The officers posted in HUDCO Corporate Office and Regional Offices are also a resource pool for HUDCOs HSMI and these officers are continuously guiding and strengthening HUDCOs HSMI by way of sharing their rich practical experience in the field of urban development. The profile of HSMI faculty and external resource persons is being given separately.

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